

## Dubai Holding Fact Sheet

Dubai Holding was established in 2004.

We are based in Dubai, United Arab Emirates, but through our member companies we have an international presence, in Chicago, Doha, Frankfurt, Hong Kong, Istanbul, Jeddah, Kochi, Kuala Lumpur, London, Los Angeles, Malta, Manama, Moscow, Muscat, New York, Paris, Pittsburgh, Rabat, Shanghai, Shenzhen, Singapore, Tokyo and Tunis.

There are seven member companies, each of which has numerous subsidiaries, brands and projects: Jumeirah Group, TECOM Investments, Dubai Group, Dubai Properties Group, Tatweer, Sama Dubai and Dubai International Capital.

We have active investments in 13 industries: hospitality, technology, communication, education, finance, real estate, healthcare, leisure & entertainment, industrial manufacturing, biotechnology, energy, telecommunication and aerospace.

Our Chairman is H.E. Mohammad AlGergawi, Minister of Cabinet Affairs of the Federal Government of the United Arab Emirates, and our Senior Executive Board members are the Executive Chairmen of each of our member companies, plus the Chairman and the Executive Chairman-Operations of Dubai Holding.

Dubai Holding Commercial Operations Group (DHCOG), a subsidiary of Dubai Holding, has ratings of A3 by Moody's, A by S&P and A- by Fitch. DHCOG has issued dollar, euro and pound sterling denominated bonds, listed on the Dubai International Financial Exchange (DIFX). It was awarded 2007 Best Middle East/North Africa Borrower Award by EUROWEEK for its inaugural bond listing.